



2024-2028
Performance Excellence
Work Plan

# TeamCity Performance Excellence







Supports City of
Madison in
meeting our
Vision, Mission,
Values, and
Service
Promise

Primarily
facilitated by
Human
Resources
Organizational
Development

Agency
stakeholders are
responsible,
accountable,
consulted, and
informed

## Process Creation & Contributions

Staff Input Day facilitated by Nina Collective

Draft Actions
Proposed by
Nina Collective

Performance
Excellence
Leadership Team
Iterations

Mayor's Iterations

#### Thank you to participating Agencies!

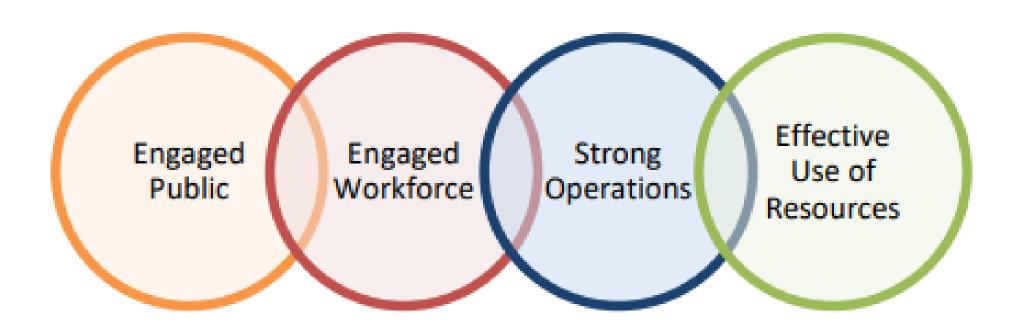
- Assessor
- Civil Rights
- Community Development
- Council
- DPCED Office of the Director •
- Employee Assistance
- Economic Development
- Finance

- Fleet
- Human Resources
- Information Technology
- Library
- Mayor's Office
- Monona Terrace
- Municipal Court

47% Agency Participation Rate

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## Performance Excellence



**Strategy & Leadership** 

## Engaged Workforce

**Ideal State:** People are happy and healthy in their job.

**Meaning:** TeamCity makes meaning of vision, mission, values, and service promise at work.

### **TeamCity Lead:** Anne Nowak

Organizational Development Manager, Human Resources



### 2024-2028 Plan Highlights in Brief

• 2024: SOP for Employee Survey

• 2025: Employee Survey

• 2026: Survey Accountability

• 2027: Repeat Employee Survey

• 2028: Survey Accountability



## Engaged Public

**Ideal State:** People are happy and healthy in the Madison community.

Meaning: Community members are satisfied with TeamCity because we listen and include their ideas.

### **TeamCity Lead:** kristy kumar

Equity and Social Justice Manager, Civil Rights



- 2024: Learning materials for public engagement
- 2025: Training staff on learning materials
- 2026: Track public engagement & share information
- 2027: Evaluate efforts
- 2028: Share success stories



## Strong Operations

Ideal State: We get work done efficiently and effectively by innovating and reducing barriers to great work.

Meaning: TeamCity solves problems effectively and efficiently by learning from those who are impacted.

#### **TeamCity Lead:** karalyn kratowicz

Performance Excellence Specialist, Human Resources



- 2024: Identify priority process improvements & prioritize one citywide improvement annually
- 2025: Citywide customer service plan, BCC reorganization & training support
- 2026: Develop innovation methods
- 2027: Teach innovation methods
- 2028: Create expectations for interagency service agreements



## Effective Use of Resources

Ideal State: We spend wisely and improve services sustainably through Results Madison.

**Meaning:** TeamCity uses data and standard operating procedures to optimize results for public accountability.

### **TeamCity Lead:** Christine Koh

Budget and Program Evaluation Manager, Finance



- 2024: Schedule remaining agency data engagements and work planning
- 2025: Team work planning training
- 2026: Complete data engagements
- 2027: Complete agency work planning trainings
- 2028: Results Madison data convening

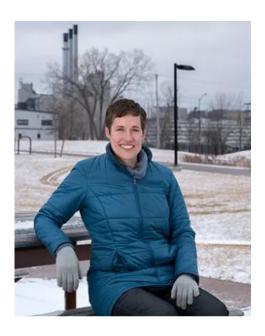
## Strategy

**Ideal State:** A citywide strategic plan exists.

**Meaning:** TeamCity knows the plan(s) that guide operations of our work.

### **TeamCity Lead:** Heather Stouder

Administrative Services Manager, DPCED



### 2024-2028 Plan Highlights in Brief

- 2024: Discover citywide issues through work planning & risk assessments
- 2025: Collaborate on strategies related to work planning & risk assessments
- 2026: Align organizational strategies with comprehensive plan update process
- 2027: Citywide support for comprehensive plan update process
- 2028: Adopt comprehensive plan

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## Leadership

**Ideal State:** All staff are TeamCity leaders.

**Meaning:** TeamCity actively engages in their unique strengths and abilities to lead City services.

### **TeamCity Lead:** Jay Winston

Leadership Development Specialist, Human Resources



- 2024: Mentorship program roll-out
- 2025: Continued team-based trainings
- 2026: Leadership knowledge, skills, and abilities integrated to Human Resources Management System
- 2027: Accountability mechanisms for ongoing efforts
- 2028: Evaluation of ongoing efforts

# Benefits this brings to the City

- Higher engagement from our workforce
- Higher engagement from the public
- Increased satisfaction and engagement from our workforce
- Increased satisfaction and engagement from public
- More efficient and effective workload management
- Collective understanding of priorities
- Meaningful work aligned to values and priorities





## **Questions? Let's Connect!**

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