

Parks Division

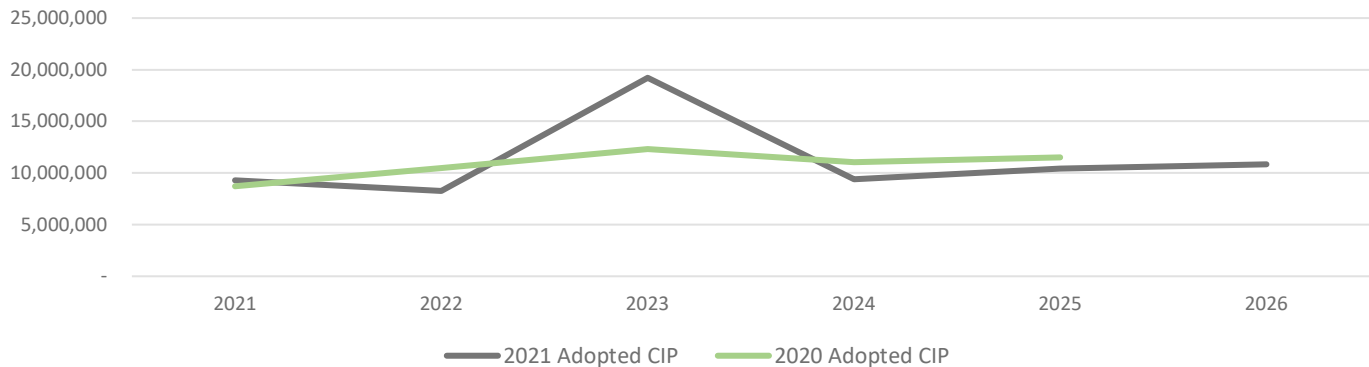
Capital Improvement Plan

Project Summary: Adopted Budget

	2021	2022	2023	2024	2025	2026
Athletic Field Improvements	515,000	410,000	110,000	940,000	520,000	285,000
Beach And Shoreline Improvements	655,000	664,000	155,000	615,000	310,000	1,015,000
Conservation Park Improvements	275,000	325,000	330,000	450,000	815,000	415,000
Disc Golf Improvements	35,000	60,000	340,000	40,000	40,000	40,000
Dog Park Improvements	50,000	25,000	88,000	50,000	150,000	50,000
Elver Park Improvements	-	480,000	620,000	150,000	1,520,000	-
Emerald Ash Borer Mitigation	450,000	300,000	100,000	-	-	-
Forest Hill Cemetery Improvements	-	-	-	-	1,575,000	-
James Madison Park Improvements	-	75,000	50,000	300,000	-	-
Land Acquisition	520,000	300,000	6,300,000	300,000	300,000	300,000
Law Park Improvements	-	-	-	150,000	350,000	-
McPike Park (Central Park)	-	-	30,000	-	-	470,000
Park Equipment	425,000	300,000	425,000	425,000	425,000	300,000
Park Land Improvements	2,289,000	2,200,000	2,525,000	4,024,500	1,648,000	5,131,000
Parks Facility Improvements	2,823,300	1,127,500	720,100	405,500	1,750,000	1,755,000
Playground/Accessibility Improvement	880,000	1,495,200	1,625,000	1,550,000	1,043,000	1,086,000
Vilas Park Improvements	350,000	-	1,500,000	-	-	-
Warner Park Community Center	15,000	500,000	4,300,000	-	-	-
Total	\$ 9,282,300	\$ 8,261,700	\$ 19,218,100	\$ 9,400,000	\$ 10,446,000	\$ 10,847,000

Changes from 2020 CIP

2021 Capital Improvement Plan
2020 Adopted vs. 2021 Adopted



Major Changes

- Athletic Field Improvements
Project budget decreased by \$520k based on updated project estimates and sequencing
- Brittingham Beach House Renovation
Project moved to Horizon List
- Conservation Park Improvements
Program budget increased by \$140k over full CIP
- Elver Park Improvements
Overall project budget decreased by \$1.4m based on updated project estimates
Phase 1 of Master Plan projects advanced from 2023 to 2022
- Emerald Ash Borer
Program budget decreased by \$480k over full CIP
- Land Acquisition
Program budget increased by \$5.02m driven by budget increase in 2023 based on planned purchase

- McPike Park (Central Park)
 - Common Council Amendment #7 advanced \$30,000 in GO Borrowing from 2026 to 2023 to support planning and public engagement efforts
- Park Land Improvements
 - Program budget increased by \$325.5k based on updated project estimates for the Birchwood Point Park shelter, parking lot improvements at Bowman Field, Burrows Park, and Odana Hills Golf Course, and path and court paving at Tenney Park
- Parks Facility Improvements
 - Program budget increased by \$1.6m based on additional Olin Building improvements in 2021 and 2022
- Playground/Accessibility
 - Program budget increased by \$603k based on updated project estimates
 - Reindahl inclusive playground moved from 2022 to 2023, and Warner inclusive playground moved from 2023 to 2024
- Vilas Park Improvements
 - Project budget decreased by \$1.3m based on updated project estimates
- Warner Park Community Center
 - Project budget increased by \$15k to support sidewalk improvements in 2021
 - Construction delayed to 2023 (\$4.3m)

Parks Division

Budget Overview

2021 CIP by Expenditure Type

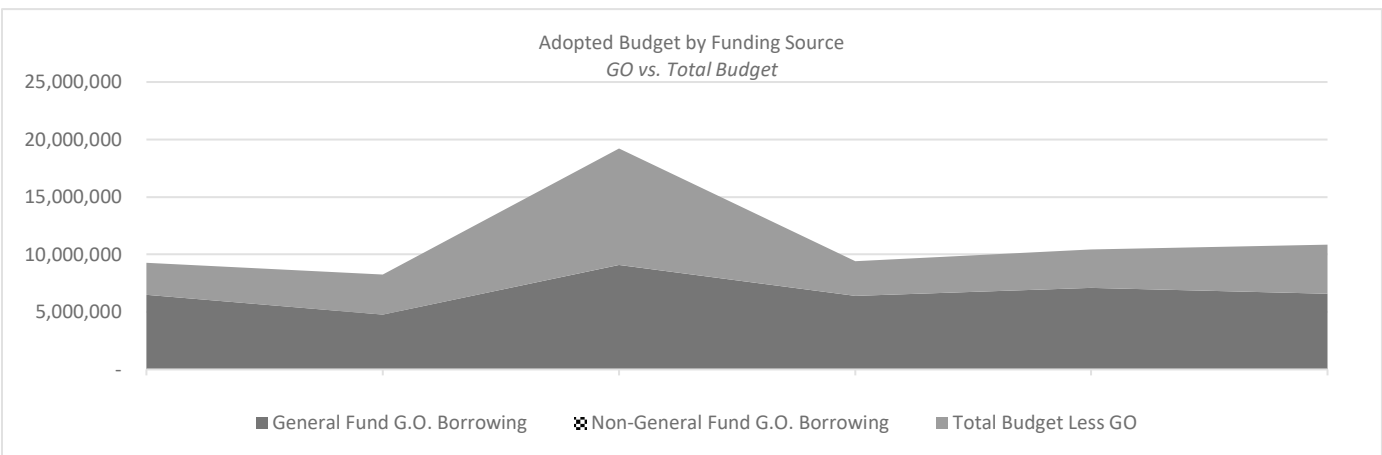
	2021	2022	2023	2024	2025	2026
Building	2,168,000	1,279,000	4,770,000	180,000	1,515,000	1,605,000
Land	520,000	300,000	6,300,000	300,000	300,000	300,000
Land Improvements	5,719,300	6,082,700	7,623,100	8,495,000	8,206,000	8,642,000
Machinery and Equipment	425,000	300,000	425,000	425,000	425,000	300,000
Other	450,000	300,000	100,000	-	-	-
Total	\$ 9,282,300	\$ 8,261,700	\$ 19,218,100	\$ 9,400,000	\$ 10,446,000	\$ 10,847,000

2021 CIP by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	6,512,300	4,765,500	9,087,100	6,412,000	7,089,000	6,601,000
Federal Sources	10,000	10,000	15,000	5,000	5,000	5,000
Impact Fees	1,965,000	3,121,200	9,186,000	2,663,000	3,122,000	3,611,000
Miscellaneous Revenue	-	-	50,000	-	-	-
Private Contribution/Donation	670,000	240,000	450,000	150,000	-	125,000
Reserves Applied	-	-	-	-	-	375,000
Transfer From Other Restricted	125,000	125,000	430,000	170,000	230,000	130,000
Total	\$ 9,282,300	\$ 8,261,700	\$ 19,218,100	\$ 9,400,000	\$ 10,446,000	\$ 10,847,000

Borrowing Summary

	2021	2022	2023	2024	2025	2026
Borrowing Schedule						
General Fund G.O. Borrowing	6,512,300	4,765,500	9,087,100	6,412,000	7,089,000	6,601,000
Non-General Fund G.O. Borrowing	-	-	-	-	-	-
Total	\$ 6,512,300	\$ 4,765,500	\$ 9,087,100	\$ 6,412,000	\$ 7,089,000	\$ 6,601,000
Annual Debt Service						
General Fund G.O. Borrowing	846,599	619,515	1,181,323	833,560	921,570	858,130
Non-General Fund G.O. Borrowing	-	-	-	-	-	-



Parks Division

Project Overview

Project	Athletic Field Improvements	Project #	17235
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds the maintenance, restoration and improvement of athletic fields in the parks system, including those utilized by Madison Ultimate Frisbee Association (MUFA) under an agreement. The goal of the program is to increase accessibility to and utilization of the fields by a broad range of users. Projects funded under this program include lighting, field, and turf improvements. These projects are supported by borrowing, impact fees, and revenue generated by a contract with MUFA (Transfer from Other Restricted) for non-exclusive use of city parkland. Funding in 2021 is for field improvements at Warner Park and turf management city-wide. Funding in 2024 will increase to cover planned lighting projects at Olin Park, Hiestand Park, and North Star Park. Additional operating costs of \$60,000 annually are anticipated for field maintenance, and the City will incur an additional \$15,000 in operating costs in 2021 and 2022, before the full operating costs are realized in 2023.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	275,000	170,000	70,000	685,000	340,000	195,000
Impact Fees	200,000	200,000	-	175,000	140,000	50,000
Transfer From Other Restricted	40,000	40,000	40,000	80,000	40,000	40,000
TOTAL	\$ 515,000	\$ 410,000	\$ 110,000	\$ 940,000	\$ 520,000	\$ 285,000

Project	Beach And Shoreline Improvements	Project #	10605
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds improvements of beaches, shorelines, and public access to the water. The goals of the program are to provide boat launches that are safe and useable, minimize shoreline erosion, and ensure piers that are safe, accessible, and useable. Projects funded in this program include building, boat, pier, and beach improvements. Funding in 2021 is for shoreline improvements at Tenney Park, and boat launch dredging and pier improvements citywide. Funding is increased in 2026 to support paving improvements at B. B. Clarke Beach Park and Filene Park.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	405,000	352,000	105,000	515,000	240,000	740,000
Impact Fees	250,000	312,000	50,000	100,000	70,000	275,000
TOTAL	\$ 655,000	\$ 664,000	\$ 155,000	\$ 615,000	\$ 310,000	\$ 1,015,000

Project
Citywide Element

Conservation Park Improvements
Green and Resilient

Project # **17124**
Project Type **Program**

Project Description

This program funds environmental enhancements to the City's diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. The goals of the program are to create natural landscapes and open spaces that are well-maintained and accessible to park visitors, and to preserve and protect the natural resources of the Madison-area through long-term, focused land management practices. Projects funded in this program include land management, building improvements, and installation of signage. Projects planned for 2021 include habitat and land management citywide. The funding increase proposed in 2025 would support paving improvements at the Cherokee Marsh Conservation Park. The City receives federal funding from the U.S. Fish and Wildlife Service each year to support this work.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	235,000	285,000	315,000	445,000	810,000	410,000
Federal Sources	10,000	10,000	15,000	5,000	5,000	5,000
Impact Fees	30,000	30,000	-	-	-	-
TOTAL	\$ 275,000	\$ 325,000	\$ 330,000	\$ 450,000	\$ 815,000	\$ 415,000

Project
Citywide Element

Disc Golf Improvements
Green and Resilient

Project # **17130**
Project Type **Program**

Project Description

This program funds the maintenance and construction of the City's disc golf courses. The goal of the program is to meet current standards for safety. Projects funded in this program include improvements to existing disc golf courses and construction of new disc golf course locations in City parks. These projects are supported with revenue from the City's disc golf fees. Projects planned for 2021 include improvements at disc golf courses at Hiestand and Elver Parks and Yahara Hills. In 2023, \$300,000 is budgeted for a new disc golf course.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Transfer From Other Restricted	35,000	60,000	340,000	40,000	40,000	40,000
TOTAL	\$ 35,000	\$ 60,000	\$ 340,000	\$ 40,000	\$ 40,000	\$ 40,000

Project
Citywide Element

Dog Park Improvements
Culture and Character

Project # **17122**
Project Type **Program**

Project Description

This program funds maintenance and construction for the City's dog parks. The goal of the program is to provide safe facilities to meet the needs of the City's growing dog owner population. Projects funded in this program include improvements to existing dog parks and construction of new ones. Projects are supported by GO borrowing, impact fees, and dog park license revenue. Projects planned for 2021 include Warner Park and citywide dog park improvements. An increase in funding in 2025 would support a new off-leash dog park.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	19,000	-	-	-
Impact Fees	-	-	19,000	-	-	-
Transfer From Other Restricted	50,000	25,000	50,000	50,000	150,000	50,000
TOTAL	\$ 50,000	\$ 25,000	\$ 88,000	\$ 50,000	\$ 150,000	\$ 50,000

Project
Citywide Element

Elver Park Improvements
Green and Resilient

Project # **17190**
Project Type **Project**

Project Description

This project funds continued improvements to Elver Park. The goals of the project are improved access to park amenities and improved stormwater management at the park. The project's scope includes replacing the existing path system throughout the park, updating the utility infrastructure for ice rinks and snowmaking for ski trails, and reconstruction of the parking lot. No projects are planned for 2021, and projects planned for 2022 include conversion of a softball field to cricket and mechanical updates to support winter snow activities. Funding in 2025 will be used for parking lot repavement near ballparks. Ongoing operating costs are estimated to be \$95,000 starting in 2025 to support a park worker and supplies and maintenance costs.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	280,000	310,000	150,000	770,000	-
Impact Fees	-	200,000	310,000	-	750,000	-
TOTAL	\$ -	\$ 480,000	\$ 620,000	\$ 150,000	\$ 1,520,000	\$ -

Project
Citywide Element

Emerald Ash Borer Mitigation
Green and Resilient

Project # **17148**
Project Type **Program**

Project Description

This project funds Emerald Ash Borer (EAB) mitigation efforts in the City's parks. The goal of the project is the timely removal and replacement of park trees. Projects funded in this program include implementing the recommendations of the EAB Task Force to proactively remove and replace ash trees throughout city parks. Projects planned for 2021 include removal and replacement of ash trees in parks citywide, as well as ongoing maintenance of new trees. The capital funding for this project will decline from 2021 to 2023 as the project costs are increasingly supported with revenue from the Urban Forestry Special Charge.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	450,000	300,000	100,000	-	-	-
TOTAL	\$ 450,000	\$ 300,000	\$ 100,000	\$ -	\$ -	\$ -

Project
Citywide Element

Forest Hill Cemetery Improvements
Culture and Character

Project # **17166**
Project Type **Project**

Project Description

This project funds replacing the roads in Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents. Construction is planned for 2025.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	-	1,575,000	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 1,575,000	\$ -

Project
Citywide Element

James Madison Park Improvements
Green and Resilient

Project # **17170**
Project Type **Project**

Project Description

This project funds improvements at James Madison Park located in Madison's downtown area. The goal of the project is to improve the shoreline, as well as utilization of facilities and other park amenities. The project's scope includes repairs to the boathouse (2022), landscaping and seating improvements (2023), and replacing the failing sea wall (2024). No projects are planned for 2021. Funding sources include GO borrowing, impact fees, and revenue from the sale of City-owned properties in or adjacent to the Park.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	40,000	-	200,000	-	-
Impact Fees	-	35,000	-	100,000	-	-
Miscellaneous Revenue	-	-	50,000	-	-	-
TOTAL	\$ -	\$ 75,000	\$ 50,000	\$ 300,000	\$ -	\$ -

Project
Citywide Element

Land Acquisition
Green and Resilient

Project # **17128**
Project Type **Program**

Project Description

This program funds acquisition of new parkland. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park-deficient areas. Projects funded in this program include research, appraisals, title work, negotiations, and land acquisition, which is subject to final approval of the Common Council. Funding in 2021 is for potential expansions in the system. Funding in 2023 would support the acquisition of a strategic land asset in a park-deficient area. Ongoing operating costs are projected at \$18,000 to support a part-time park worker, supplies, and services to maintain the additional parkland.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
Impact Fees	520,000	300,000	6,300,000	300,000	300,000	300,000
TOTAL	\$ 520,000	\$ 300,000	\$ 6,300,000	\$ 300,000	\$ 300,000	\$ 300,000

Project
Citywide Element

Law Park Improvements
Culture and Character

Project # **17362**
Project Type **Project**

Project Description

This project funds improvements at Law Park on the City's isthmus. The goal of the project is to develop a master plan including an evaluation of site constraints and the feasibility of multiple options to expand the park footprint to accommodate the potential addition of the Frank Lloyd Wright boathouse. The recommended funding level is for the master planning process that will take place in 2024 and 2025. Finance Committee Amendment #10 removed this project from the Horizon List. Planning work is ongoing with previously authorized funding, and will continue in 2021.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	-	50,000	100,000	-
Impact Fees	-	-	-	50,000	250,000	-
Private Contribution/Donation	-	-	-	50,000	-	-
TOTAL	\$ -	\$ -	\$ -	\$ 150,000	\$ 350,000	\$ -

Project	McPike Park (Central Park)	Project #	10646
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for improvements to McPike Park. The goal of the project is to expand McPike Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan. The scope of the project includes a new parking lot and bike plaza on the southeast corner of the park. Common Council Amendment #7 advanced \$30,000 in GF GO Borrowing from 2026 to 2023 to support planning and public engagement efforts associated with the park improvements, including hiring an architectural consultant to develop options for adaptive reuse of existing buildings. Design and construction are planned for 2026.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	-	-	30,000	-	-	420,000
Impact Fees	-	-	-	-	-	50,000
TOTAL	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 470,000

Project	Park Equipment	Project #	17202
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the purchase of new and replacement Parks equipment. The goal of the program is to provide the required equipment to allow staff to adequately maintain a growing number of park and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner. The project's scope includes equipment that supports general park maintenance, Mall/Concourse maintenance, community services, facility maintenance, conservation parks, and construction planning and development. Specific purchases for 2021 have not been identified.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	425,000	300,000	425,000	425,000	425,000	300,000
TOTAL	\$ 425,000	\$ 300,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 300,000

Project	Park Land Improvements	Project #	17421
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds improvements to Madison's community, neighborhood, and mini Parks. The goal of this program is to provide safe and accessible recreational amenities across the park system. Projects funded in this program include bridge improvements, updates to athletic courts, fencing improvements, landscaping, and parking lot pavement replacement. Projects planned for 2021 include: bike recreation updates at Elvehjem and Walnut Grove parks, bridge improvements at Tenney Park, barn improvements at Reindahl Park, ice rink improvements at Tenney Park, paving at Warner Park, spray park improvements at Cypress Spray Park, and updates to courts, fencing, land management, landscaping, paths, paving, piers, and planning citywide. In 2026, \$3.3 million is budgeted for pavement at Demetral Field, Glenway Golf Course, and Odana Hills Golf Course. The Odana Hills Parking lot pavement is conditional based on the availability of capital funds from the Golf Enterprise to complete the project.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	1,739,000	1,166,000	1,908,000	2,636,500	1,004,000	2,848,000
Impact Fees	525,000	1,034,000	517,000	1,388,000	644,000	1,783,000
Private Contribution/Donation	25,000	-	100,000	-	-	125,000
Reserves Applied	-	-	-	-	-	375,000
TOTAL	\$ 2,289,000	\$ 2,200,000	\$ 2,525,000	\$ 4,024,500	\$ 1,648,000	\$ 5,131,000

Project
Citywide Element

Parks Facility Improvements
Green and Resilient

Project # **17443**
Project Type **Program**

Project Description

This program funds maintenance and improvements to existing park buildings and facilities. The goal of the program is to maintain facilities that meet the needs of park users and staff maintaining the parks. Projects funded in this program include updates to park facilities, lighting improvements, and pool improvements. Projects planned for 2021 include citywide lighting, drinking fountain, shelter, and signage improvements, as well as paving at Summit-West Maintenance, pool improvements at Goodman Pool, and a roof assessment study at the Thai Pavillion in Olbrich Gardens.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	2,128,300	1,027,500	720,100	405,500	1,350,000	1,120,000
Impact Fees	170,000	100,000	-	-	400,000	635,000
Private Contribution/Donation	525,000	-	-	-	-	-
TOTAL	\$ 2,823,300	\$ 1,127,500	\$ 720,100	\$ 405,500	\$ 1,750,000	\$ 1,755,000

Project
Citywide Element

Playground/Accessibility Improvements
Culture and Character

Project # **17436**
Project Type **Program**

Project Description

This program funds maintenance and improvements at existing park playgrounds. The goals of this program are to replace and upgrade existing playgrounds to meet industry standards and to ensure recreational amenities are accessible to the greatest extent possible. Projects funded in this program include playground equipment, accessibility improvements, and bicycle playgrounds. Funding in 2021 is for improvements at Aldo Leopold, Elvehjem, Ekren, Norman Clayton, Olin, Paunack, Orchard Ridge, and Swallowtail parks, as well as playground equipment citywide. Ongoing operating costs are estimated to increase by \$50,000 beginning in 2024 for a part-time park worker and maintenance supplies.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	490,000	595,000	985,000	900,000	475,000	568,000
Impact Fees	270,000	660,200	640,000	550,000	568,000	518,000
Private Contribution/Donation	120,000	240,000	-	100,000	-	-
TOTAL	\$ 880,000	\$ 1,495,200	\$ 1,625,000	\$ 1,550,000	\$ 1,043,000	\$ 1,086,000

Project
Citywide Element

Vilas Park Improvements
Green and Resilient

Project # **17184**
Project Type **Project**

Project Description

This project funds a series of improvements in Vilas Park to be guided by the master plan that is currently in development. The goal of the project is to create a sustainable park that will provide a variety of recreational amenities and protect and enhance natural resources. The final scope for the full project will be based on the master plan when complete. Funding included in the CIP are for design and construction of parking lot improvements.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	350,000	-	750,000	-	-	-
Impact Fees	-	-	750,000	-	-	-
TOTAL	\$ 350,000	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -

Project
Citywide Element

Warner Park Community Center
Culture and Character

Project # **17196**
Project Type **Project**

Project Description

This project funds the expansion of the Warner Park Community Recreation Center. The goal of the project is to bring youths together via programming, classes, and other community building opportunities. The project's scope includes sidewalk replacement, along with design and construction of a new community recreation center. Sidewalk improvements will take place in 2021; design is planned for 2022; and construction is planned for 2023. Ongoing operating costs include \$116,000 for a maintenance mechanic, hourly wages, utility costs, and maintenance supplies.

Project Budget by Funding Source

	2021	2022	2023	2024	2025	2026
GF GO Borrowing	15,000	250,000	3,350,000	-	-	-
Impact Fees	-	250,000	600,000	-	-	-
Private Contribution/Donation	-	-	350,000	-	-	-
TOTAL	\$ 15,000	\$ 500,000	\$ 4,300,000	\$ -	\$ -	\$ -

Parks Division

2021 Appropriation Schedule

2021 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Athletic Field Improvements	515,000	515,000	275,000	240,000	515,000
Beach And Shoreline Improvements	655,000	655,000	405,000	250,000	655,000
Conservation Park Improvements	335,000	275,000	235,000	40,000	275,000
Disc Golf Improvements	35,000	35,000	-	35,000	35,000
Dog Park Improvements	50,000	50,000	-	50,000	50,000
Emerald Ash Borer Mitigation	450,000	450,000	450,000	-	450,000
Land Acquisition	6,520,000	520,000	-	520,000	520,000
Park Equipment	425,000	425,000	425,000	-	425,000
Park Land Improvements	2,289,000	2,289,000	1,739,000	550,000	2,289,000
Parks Facility Improvements	2,823,300	2,823,300	2,128,300	695,000	2,823,300
Playground/Accessibility Improvements	880,000	880,000	490,000	390,000	880,000
Vilas Park Improvements	350,000	350,000	350,000	-	350,000
Warner Park Community Center	15,000	15,000	15,000	-	15,000
Total 2021 Appropriation	\$ 15,342,300	\$ 9,282,300	\$ 6,512,300	\$ 2,770,000	\$ 9,282,300